

Notes for a Presentation by Paul Heinbecker  
to the Ottawa Global Shapers Hub of the  
World Economic Forum

McLuhan or Orwell:  
Open Government, Global Governance and Foreign Relations

Rideau Club

Ottawa

Thursday, January 22, 2015

Three messages for three minutes

1. Technology is a powerful enabler—for the citizenry and for governments--both

The internet, news television, the convergence of print and electronic media, Twitter, open source news generally, affordable travel, etc.,

all enable the citizenry

-- me, for example, a seventy-something,--

to provide advice, criticism and input into foreign policy in a timely way.

The reverse is also true --

technology allows governments to link with the citizenry as never before, in open policy formation

(But we need to elect a super computer as Prime Minister if we expect all that input to be heard, much less heeded)

And technology enables governments and political parties to target groups of citizens as never before.

Therefore we need to be circumspect on what governments are doing with technology

McLuhan's world has materialized.

But so has Orwell's.

- 1) In contemporary government,
  - a. secrecy is accountability,
  - b. subversion is reform,
  - c. movement is action,
  - d. convictions trump evidence
  - e. and communications are policy

Wikileaks, Lassange, Chelsea Manning, Snowden— all give us insights into what governments can do

and are doing to monitor people,

the better to protect people?

—or to protect themselves from the people?

Generally speaking, what can be done technically,

will be done operationally

(e.g., Merkel, Brazil),

unless there are engaged, guiding minds and policies capable of injecting judgment into policy development and targetting

and unless there is effective Parliamentary oversight

[**Irony**—talking about Open Government reminds me of Chou en Lai on European civilization ]

We are having this discussion of openness at a time when message control and “communications” —one way, outward—are imperatives of governance

Vast communications staffs in every department are orchestrated by PMO-PCO coms staffs to make sure we all get the right message.

2. Governments need citizen engagement, in order to benefit from the individual expertise, collective experience, and refined judgment

The world is too complicated and events too rapid for effective exclusive inside-the-government policy generation

The population is too educated, too worldly and too informed to be ignored

Or to want to ignore

But, citizen engagement complements government leadership, not supplants it

3. Internationally, we need new ideas and new forms of cooperative governance in order to manage the complexities of accelerating global integration
  - a. Specifically multi-stakeholder governance, including citizen engagement
    - to complement not replace state-based institutions like the UN, the IMF, NATO, etc.,
  - b. to generate ideas, political will, and effective responses to mega-issues, such as climate change, the regulation of international finance, the response to humanitarian disasters, the development of third world economies, the response to organized crime and terrorism, etc.

A tall order when trust is near totally lacking

## **Conclusion**

The points to take away are:

- i. technology empowers citizens and governments, both; embrace it with eyes wide open
- ii. citizen engagement is important to generate ideas and political will

- iii. governance innovation is needed, nationally and internationally,  
to harness state and citizen capacities and capabilities